



U.S. Department of  
Transportation  
**Federal Motor  
Carrier Safety  
Administration**

400 Seventh St., S.W.  
Washington, D.C. 20590

August 14, 2006

In reply refer to:  
Your USDOT No.: 181153  
Review No.: 488830/CR

JOHN A. NICHOLS  
GENERAL MANAGER  
HEARTLAND MOTOR COACH INC  
P O BOX 3243  
ST JOSEPH MO 64503

Dear JOHN A. NICHOLS:

The motor carrier safety rating for your company is:

SATISFACTORY

This SATISFACTORY rating is the result of a review and evaluation of your safety fitness completed on August 10, 2006. A SATISFACTORY rating indicates that your company has adequate safety management controls in place to meet the safety fitness standard prescribed in 49 C.F.R. 385.5.

Please assure yourself that any specific deficiencies identified in the review report have been corrected. We appreciate your efforts toward promoting motor carrier safety throughout your company. If you have questions or require further information, please contact:

U.S. DEPARTMENT OF TRANSPORTATION  
FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION  
FEDERAL PROGRAM SPECIALIST, FMCSA  
3219 EMERALD LANE, SUITE 500  
JEFFERSON CITY, MO 65109-6863  
Telephone No.: 573-636-3246

Charles A. Horan, III  
Director, Office of Enforcement and  
Compliance